ASX release

Fortescue

31 October 2025

ANNUAL GENERAL MEETING – PRESENTATION

Fortescue Ltd (Fortescue, ASX: FMG) advises that Executive Chairman, Dr Andrew Forrest AO, Chief Executive Officer Metals and Operations, Dino Otranto, and Chief Executive Officer Growth and Energy, Gus Pichot, are addressing shareholders at the Annual General Meeting (AGM) at 11:00am AWST today. The AGM will be webcast on Fortescue's website at www.fortescue.com.

A copy of the presentation is attached.

This announcement was authorised for lodgement by the Company Secretary.

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Fortescue

2025 ANNUAL GENERAL MEETING

FORWARD LOOKING STATEMENTS DISCLAIMER

Important Notice

The purpose of this presentation is to provide general information about Fortescue Ltd and its subsidiaries (“Fortescue”). It is not recommended that any person makes any investment decision in relation to Fortescue based on this presentation. This presentation contains certain statements which may constitute “forward-looking statements”. Such statements are only predictions and are subject to inherent risks and uncertainties which could cause actual decisions, values, results, performance or achievements to differ materially from those expressed or implied in any forward-looking statement. Forward-looking statements are based on assumptions regarding Fortescue’s present and future business strategies and the future conditions in which Fortescue expects to operate. Accordingly, Fortescue cautions against undue reliance on such statements. Fortescue makes no representation, warranty or assurance, express or implied, as to the accuracy or likelihood of the forward-looking statements or any outcomes expressed or implied in any forward-looking statements contained in this presentation being achieved or proved to be correct. Except for statutory liability which cannot be excluded, Fortescue and its respective officers, employees and advisers expressly disclaims any responsibility for the accuracy or completeness of the material contained in this presentation and excludes all liability whatsoever (including in negligence) for any loss or damage which may be suffered by any person as a consequence of any information in this presentation or any error or omission therefrom. Except as required by applicable regulations or by law, Fortescue disclaims any obligation to publicly update or review any forward-looking statements, whether as a result of new information or future events.

Additional Information

This presentation should be read in conjunction with the Annual Report at 30 June 2025 together with any announcements made by Fortescue in accordance with Fortescue’s continuous disclosure obligations applying to it as a company listed on the Australian Securities Exchange. Any references to reserve and resources estimations should be read in conjunction with Fortescue's Ore Reserves and Mineral Resources statements included in the FY25 Annual Report released to the Australian Securities Exchange on 26 August 2025. Fortescue confirms in the subsequent public report that it is not aware of any new information or data that materially affects the information included in the relevant market announcement and, in the case of estimates of mineral resources or ore reserves, that all material assumptions and technical parameters underpinning the estimates in the relevant market announcement continue to apply and have not materially changed. All amounts within this presentation are stated in United States Dollars consistent with the functional currency of Fortescue, unless otherwise stated. Tables contained within this presentation may contain immaterial rounding differences.

WELCOME TO COUNTRY

Fortescue

DR ANDREW FORREST AO

EXECUTIVE CHAIRMAN

198.4 Mt

iron ore shipped

(record high)

3rd largest

Australian taxpayer

A$26billion

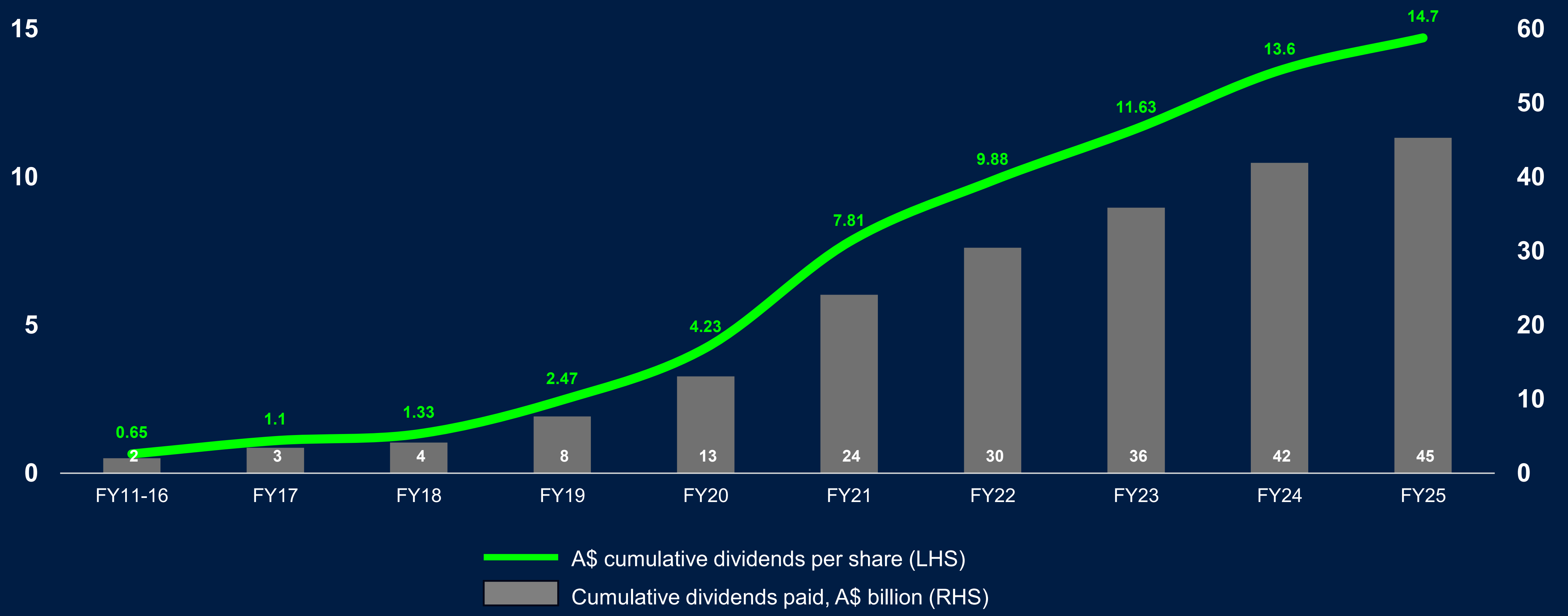
total economic contribution

A$5.2billion

returned to shareholders

LEADING DIVIDEND STOCK

Fortescue



CHRISTMAS CREEK

ELECTRIC EXCAVATOR, CHRISTMAS CREEK


5251
5237

Fortescue

The Canberra Times

This carbon policy has been a spectacular failure. Let's put this zombie in the ground for good

ABC NEWS

A climate solution or distraction? The carbon capture facility at Chevron's Gorgon project tells a cautionary tale

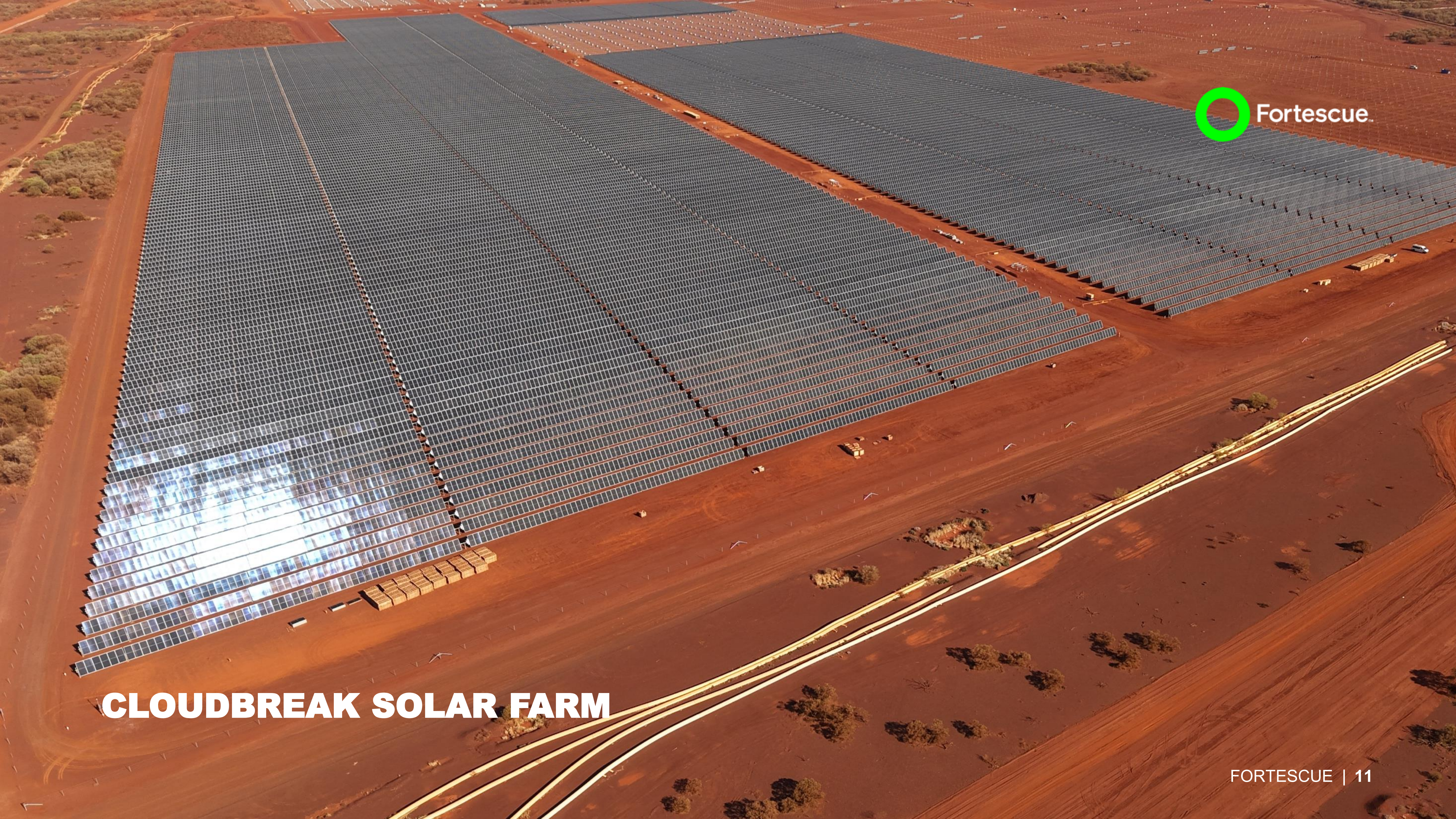
RENEW ECONOMY

Thursday, October 30, 2025

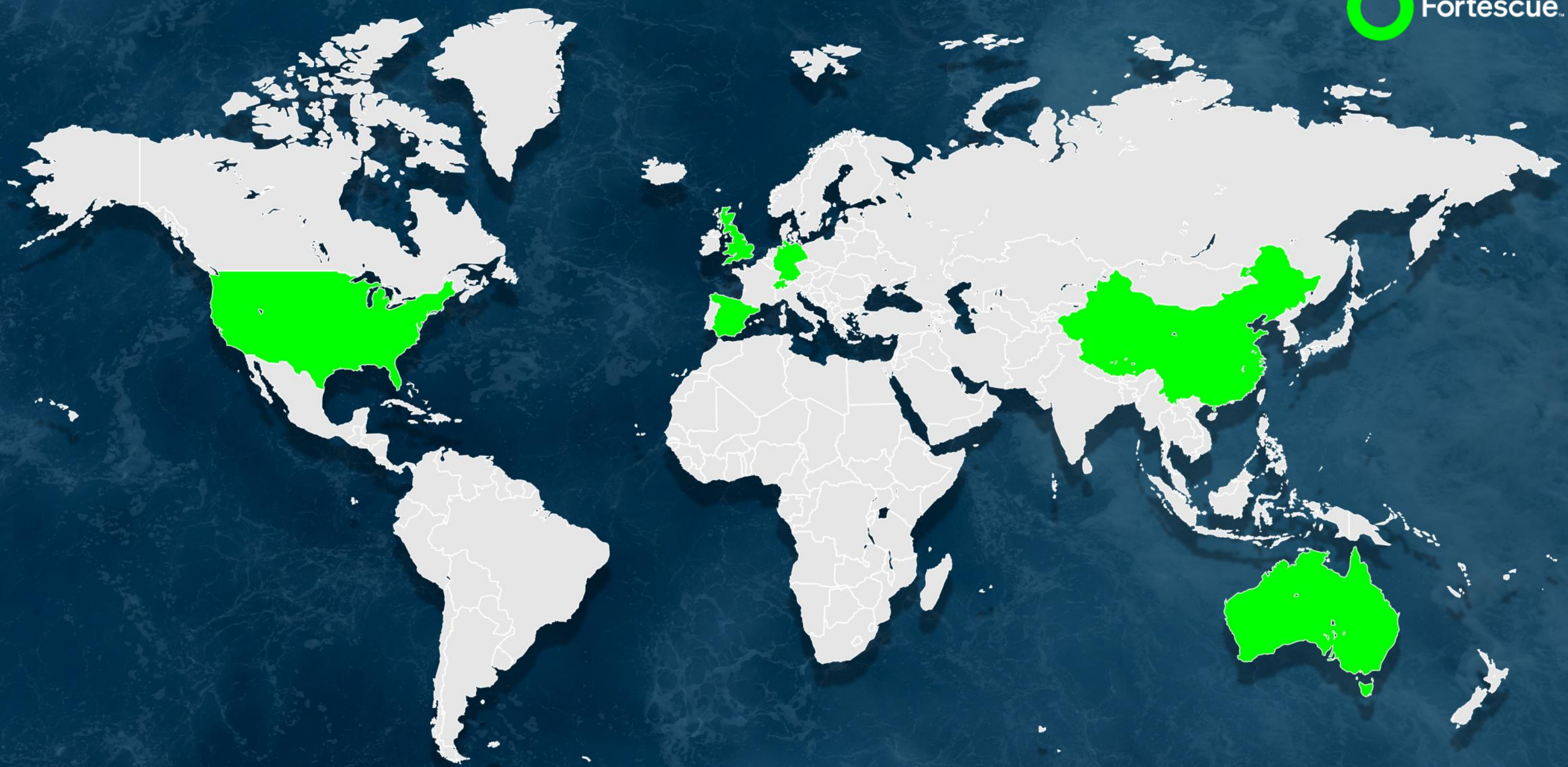
Carbon capture's litany of failures laid bare in new report

ENVIRONMENTAMERICA
RESEARCH & POLICY CENTER

New study finds carbon capture ineffective and costly compared to investing in renewable energy



CLOUDBREAK SOLAR FARM




Fortescue
CHRISTMAS CREEK
ALLWEST
PLANT HIRE
9399 2243

FORTESCUE
GREEN PIONEER, NEW YORK

TIME

SEP 13, 2025 1:17 AM AWT

The Growing Significance of Climate Lawsuits

CLIMATE | LEADERSHIP REPORT

by Justin Worland
SENIOR CORRESPONDENT

Crowds flock to the coast at La Jolla Shores beach as smoke from the Los Angeles fires settles on the Pacific Ocean at sunset on Jan. 10, 2025 in San Diego, California. *Kevin Carter—Getty Images*

Fortescue


Fortescue

DINO OTRANTO

CHIEF EXECUTIVE OFFICER METALS AND OPERATIONS

IRON BRIDGE

LIFE OF MINE PLAN

Fortescue

OPTIMISES

Ore body use

REDUCES

Material movement

MAINTAINS

Lower C1 unit costs

ENHANCES

Capital efficiency and lowers emissions

THE FORTESCUE HIVE

NORTH STAR JUNCTION SOLAR FARM

RMB LOAN FACILITY SIGNING

CHRISTMAS CREEK

GUS PICHOT

CHIEF EXECUTIVE OFFICER GROWTH AND ENERGY

BATTERY ELECTRIC HAUL TRUCK

BELINGA PROJECT, GABON

GREEN METAL PROJECT, CHRISTMAS CREEK

*Image is an artist's impression only

PERTH INNOVATION CENTRE

Fortescue

WE ARE FORTESCUE

Family

Empowerment

Frugality

Stretch Targets

Integrity

Enthusiasm

Safety

Courage and Determination

Generating Ideas

Humility